NOVATION at BLOOMBERG CITYLAB

Problem-Solving with Gen AI

Innovation Sprint

Icebreaker

How would you characterize your attitude towards Gen AI?

- Adventuresome
- Deliberate
- Skeptical

The Challenge

• The Mayor has asked your innovation and data team to *demo Gen AI tools* to address their priority mission of mitigating heat exposure for residents

 You will present to city council: a prototype solution and your insights on the public value of Gen AI

References

The Path to Public Innovation Playbook + Toolkit

Research: Consensus https://consensus.app/

AI assistants: Perplexity https://www.perplexity.ai/

ChatGPT https://chatgpt.com/

Gemini https://gemini.google.com/

Copilot https://copilot.microsoft.com/

Claude https://claude.ai/

Graphics: Midjourney https://www.midjourney.com/home

Some Tips for Prompt Design

*Inspired by the City of Pittsburgh

Specify a format

What information do you want? text, chart, etc

Use a verb

Clearly direct the tool to 'summarize', 'draw', 'label'

Provide context

What are the critical details needed? Why are you asking?

Offer an example

Have you seen something that you want this to look like?

• Adjust. Adjust. Adjust.

You may need to modify your requests slight for clarity. Repeatedly

City of Sunville

- 1.6 million people
- Booming economy due to green technologies
- Housing affordability challenges
- Infrastructure investment has kept pace
- Large grant to improve resilience of infrastructure and resident quality of life

Ambitious and Impactful Mission

The goal of the City of Sunville is to improve residents' quality of life by mitigating heat exposure and eliminating heat related mortality by 2030

Problem Frame

- Sunville is experiencing extreme temperatures for over half the year
- This is a problem for residents of historically marginalized neighborhoods
- Heat exposure increases the risk of negative health outcomes

Research - 15 min

- Explore the problem frame to build a deeper understanding of the problem
- How would you reframe the problem statement?

Playbook pages 39-43

Experiment...

- Benchmark other cities
- Root cause analysis
- Lit review
- Resident interviews/ interview guide

Ideate - 15 min

- Ask 3 "how might we..." questions
- Use your questions to generate creative ideas
- Build a portfolio of solutions

Playbook pages 44-47

Experiment...

- Simulate perspectives
- Problem zoom
- Borrow and adapt
- Futurecast

Prototype - 15 min

 From your portfolio of solutions, produce
 3 low-fidelity prototypes

Playbook pages 60-63

Experiment...

- Storyboard
- Digital mockup
- Communications product

Reflection + Presentation - 35 min

As a group, reflect on the exercises and share

- What was "inside the frontier"?
- What was "outside the frontier"?
- What is actionable for Sunville?
- What is important for residents?

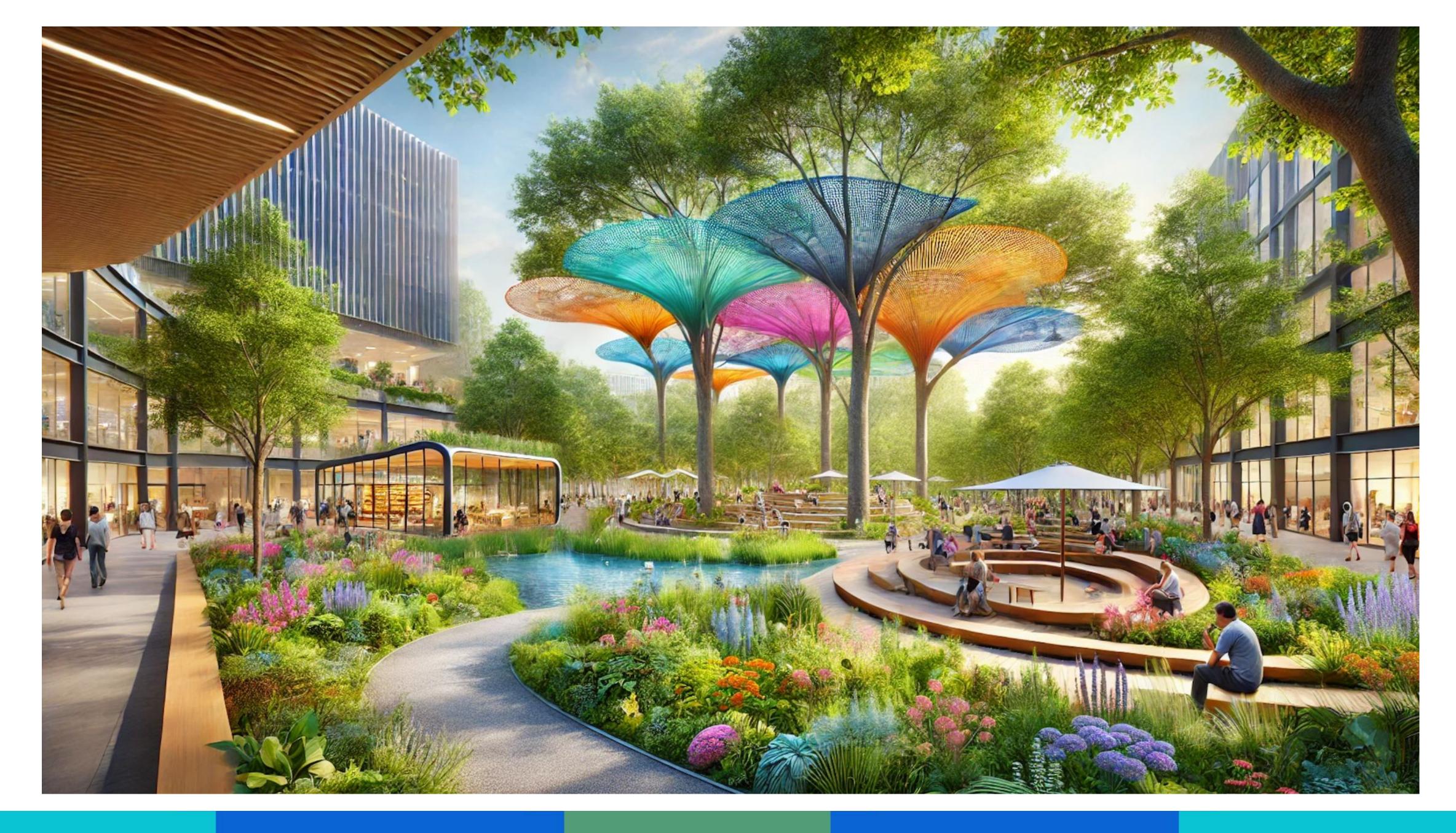
Produce a 5-min presentation for the city council with these reflections and include one prototype — why did you choose this?



A Heat-Mitigation Prototype

Reframed Problem Statement:

Sunville's historically marginalized neighborhoods are disproportionately vulnerable to heat-related health risks due to systemic inequities and climate change.



What's "Inside the Frontier"

- Identified data sources
- With deeper prompting, generated outside the box ideas
- Created aspirational images for what the park could look like
- Generates MVP templates and project documentation

What's "Outside the Frontier"

- Jumped to conclusions
 about the populations we
 were serving
- Only addressed those who were able to go to the park
- Did not address homebound
 & disabled residents
- Bad at ranking and prioritization

Lessons for Sunville

- When using AI, be specific about the populations you are serving
- Target locations, climates, and conditions
- Know the limitations of budget, because an AI tool will not

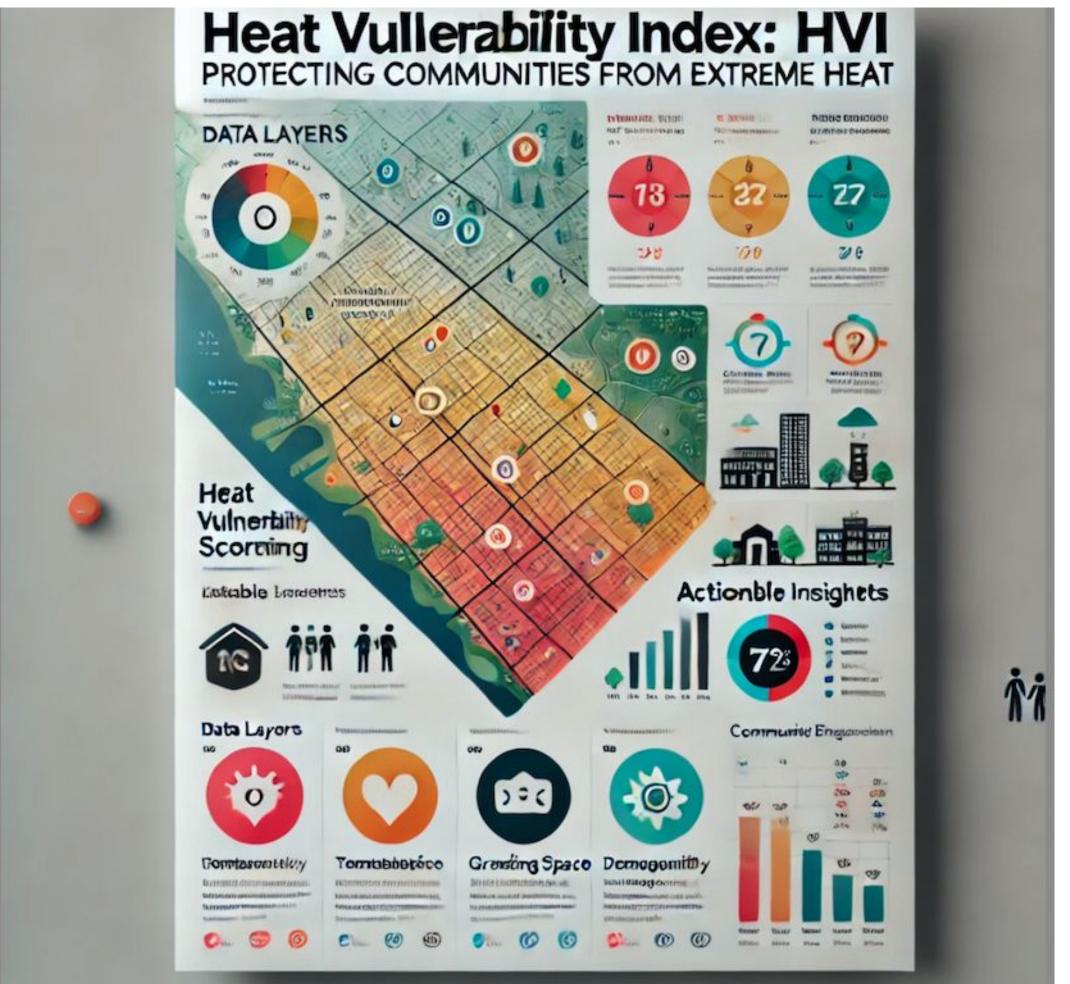
We recommend using AI tools for creative ideas including new technologies. It's aspirational and helpful, but we need to layer on our best city thinking and keep digging.

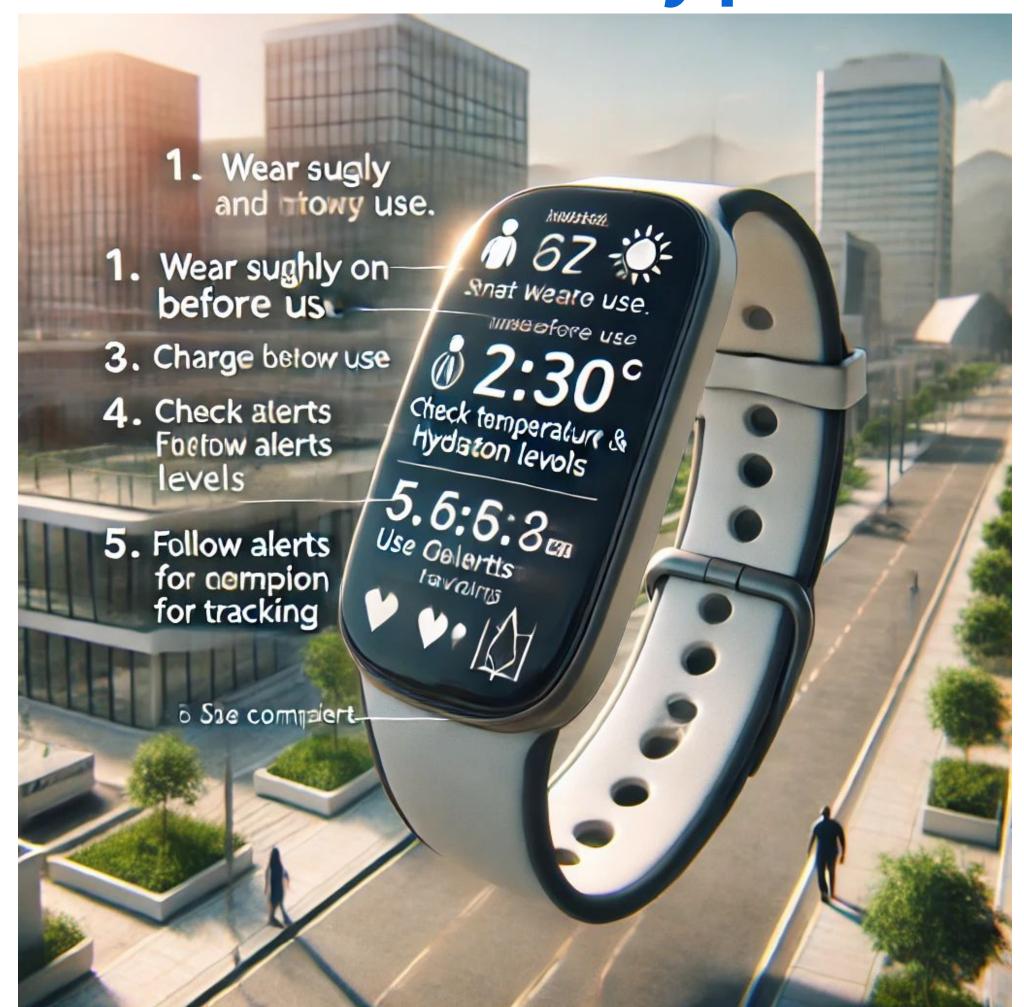
Thank you!

Amanda Daflos Aparna Ramanan Marguerite Allen Jéssica Barcelos **Scot Barker Michael Baskin Stephanie Betteridge** Kirby Brady **Antonio Carvalho** Marcos Antonio de Oliveira **Becky Doyle** Jenny Durda **Gregory Kajszo** Aimee Kaslik **Ryan Kurtzman** Mariama N'Diaye **Severino Neto Lindsey Parker Kate Parmelee Eva Pereira Lindsay Quarles Denise Riedl** Arna Ýr Sævarsdottir **Angela Scanlon Stephen Sherrill Brian Smith** Tau Tavengwa Elisângela Teixeira Vasyl Teremta Nole Walkingshaw Ted White



A Heat-Mitigation Prototype





What's "Inside the Frontier"

- The ability to quickly create tangibles that can be a great start to a design delivery process
- · Idea generation was a major strength
- Pulling out comparable case studies from around the world
- Analytics
- Synthesizing large amounts of information

What's "Outside the Frontier"

- •Being able to take the framing and ground it in the reality of what we can accomplish.
- •Real community engagement, could never substitute for actual community engagement
- •The over optimism in the platforms often is a very frustrating obstruction to the workflow
- •You need actual subject matter expertise to debunk outputs of the platform

Lessons for Sunville

- Community engagement with the GenAi working in the background instead of leading.
- AI is not elected, they are tools used by people and people are in control. The human context will not be in the tool it must be brought to the tool.
- If we strengthen our foundational data practices then we can deeply inform our solutions, but if the data is garbage the solutions won't work

•

Thank you! **Beth Blauer** Dan Hymowitz Amerika Blair **Sylvine Bois-choussy Edward Boze** Jennifer Brinkmann **Lindsay Cole Daniel Collins Eddie Copeland Stephanie Deitrick Manuel Dominguez Dominic Dowling** Itai Eiges **Daren Ellerbee** Lakeeshia Fox **Penny Hagen** Tyneisha Harden **Andrew Hayhurst** Visraant lyer Kari Johnson Jessica Lotz **Denys Nazarenko Angelina Osadcha** Kali Pearce Ly Pham Oskar Sandholt **Bailey Afıfı Siber Dartanion Swift-Williams** John Whaling **Jasmine Worles**



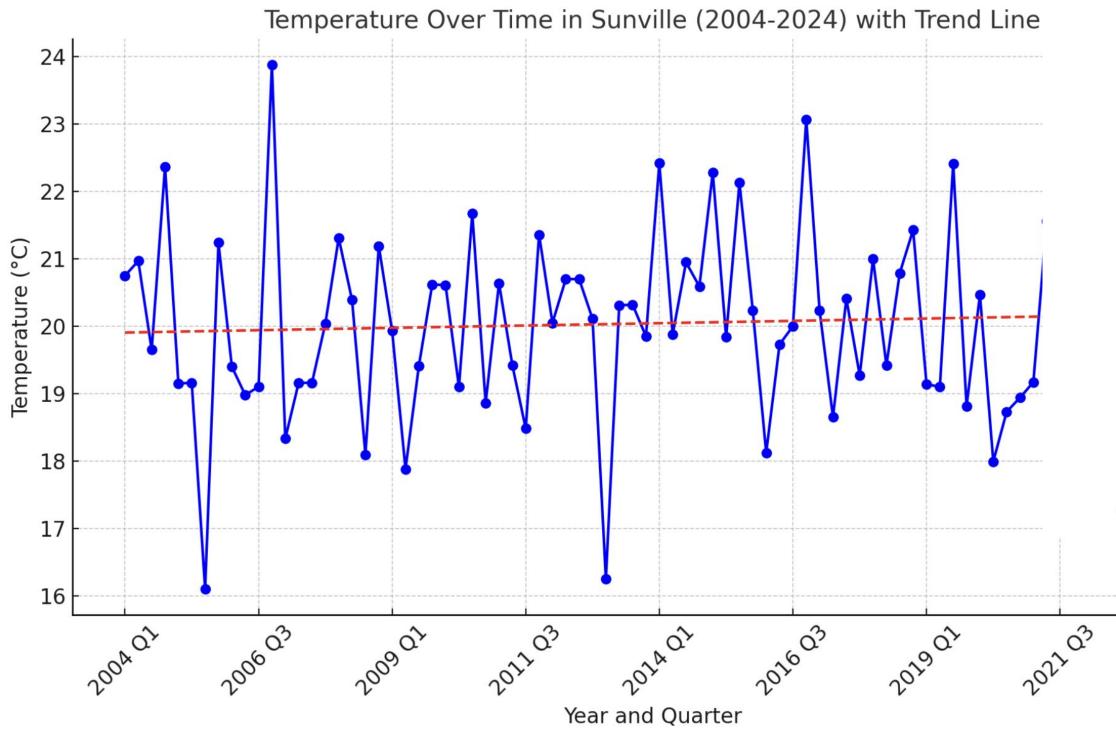
A Heat-Mitigation Prototype

Vulnerable workers are at high risk of heat related hazards

A heat alert system with movable cooling pods near worksites will save lives. Plus with solar powered HVAC, green roofs, and public art - these pods become community assets.

Synthetic data for weather and heat waves, synthetic community feedback on problem space

Temperature Over Time In Sunville (2004-2024) With Trend Line



1. Carlos Ortega

Background: Carlos is a 45-year-old agricultural worker from Mexico who has lived in Sunville for 10 years. He primarily speaks Spanish and works long hours in the fields picking crops during the hottest months of the year. He supports his family and often sends money back home.

- Favorite Solution: Rotational Shifts and Climate-Controlled Break Pods
- Answer (in translated English):
 "When it's hot, we keep working because there's no other choice. Having a place to rest that's cool, even for a short time, would help a lot. I can't always take breaks, but if we had these pods, I think it would save many people from getting sick."

2. Aisha Muhammad

Background: Aisha is a 32-year-old mother of three who works in construction. She is originally from Somalia and has faced language barrie \downarrow as her English is limited. Aisha is responsible for

City of Sunville Heat Safety

Choose Language: English ~

Current Temperature: 37°C

Feels like: 42°C

High Risk - Take breaks every 15 minutes!

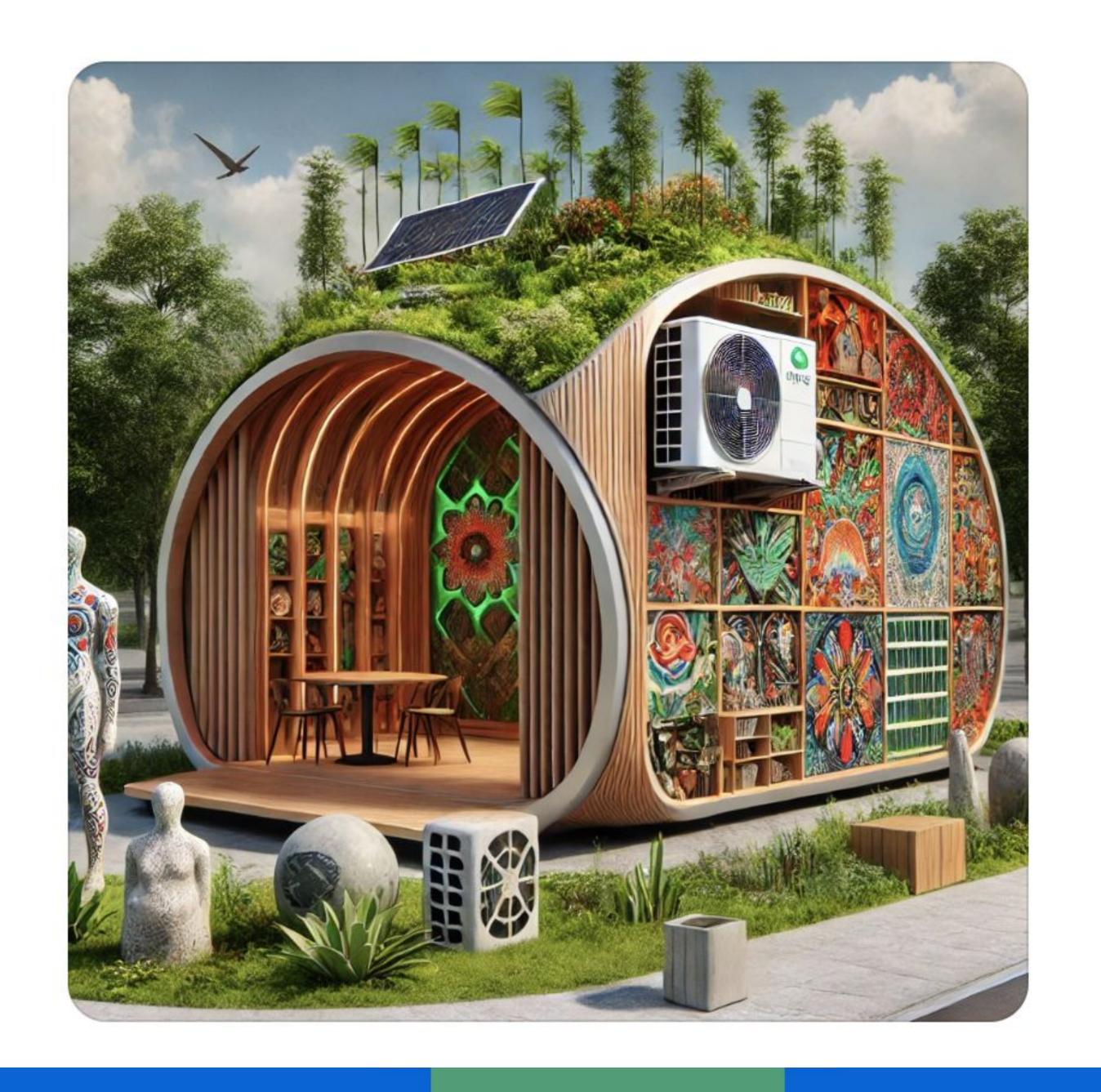
Next break in: 15 minutes

Health Tip: Drink water every 20 minutes.





CITY INNOVATION STUDIO





Cooling Pod Budget Comparison

	Materials	Cost (Standard - USD)	Cost (Recycled - USD)
1	Wood (Plywood and framing)	500 - 1000	100 - 300
2	Cardboard (walls)	50 - 150	Free - 50
3	Movable HVAC Unit	400 - 800	400 - 800
4	Basic insulation	100 - 300	50 - 150
5	Labor (Assembly and Deployment)	1000 - 2000	800 - 1500
6	Recycled Materials (wood and cardboard)	N/A	100 - 300

Project Plan: Cooling Pods Prototype Deployment

Phase	Task	Duration	Lead	Deliverables
Design & Planning	Finalize pod design	1 week	Project Manager	Finalized design specifications
	Confirm sites and procurement needs	1 week	Procurement Specialist	Material list, site list
Sourcing & Construction	Source materials (Standard & Recycled)	2-3 weeks	Procurement Specialist	Purchased/sourced materials
	Build pods	2-3 weeks	Construction Supervisor	5 cooling pods assembled
Deployment & Setup	Transport pods to sites	1 week	Logistics Coordinator	Pods delivered to locations
	Install pods on-site and connect HVAC	1 week	Site Supervisor, Electricians	Fully installed pods
Training & Awareness	Train workers and supervisors	1 week	Health and Safety Officer	Workers trained on pod usage
Monitoring & Feedback	Monitor pod usage, gather feedback	4 weeks	Data Analyst, Site Manager	Feedback report
Evaluation	Evaluate success and iterate on design	1 week ↓	Project Manager	Final evaluation report

What's "Inside the Frontier"

- Understood the process
- Created structure
- Best practices

What's "Outside the Frontier"

- The tool tends to lead solutions
- Many trivial solutions we knew the solutions
- Not localized the system is generalized
- •Difficult to do work as a team with the tool

Lessons for Sunville

What is actionable

- Communication strategy
- Prototyping (fail fast, fail cheap)
- Green infrastructure ideas integrative

What is important to residents

- · Sharing with residents what is the methodology
- The cost!
- Equality
- Transparency

Thank you!

Amy Holmes

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Adam Al Afenish

Andrea Apolaro

Stephen Barham

Jose Carrillo Atondo

Antonio Colin Canizales

Anne-Marie Croce

Nicolas Diaz

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Cheriene Floyd

Santiago Garces

Avigail Gutman Amit

Venecia Guzman

Tomas Hoffmann

Nicholas Lucius

Francisco Medina Niembro

Javier Morales

Fernando Nonino

Damián Pintos

Carlos Riveros

Guillem Serra

Terrance Smith

Carlos Soberanis

Angel Tamariz Sánchez

Tali Tavlan

Brenda Treviño

Megan Williams

Jonathan Williams-Kinsel

Marquis Willis

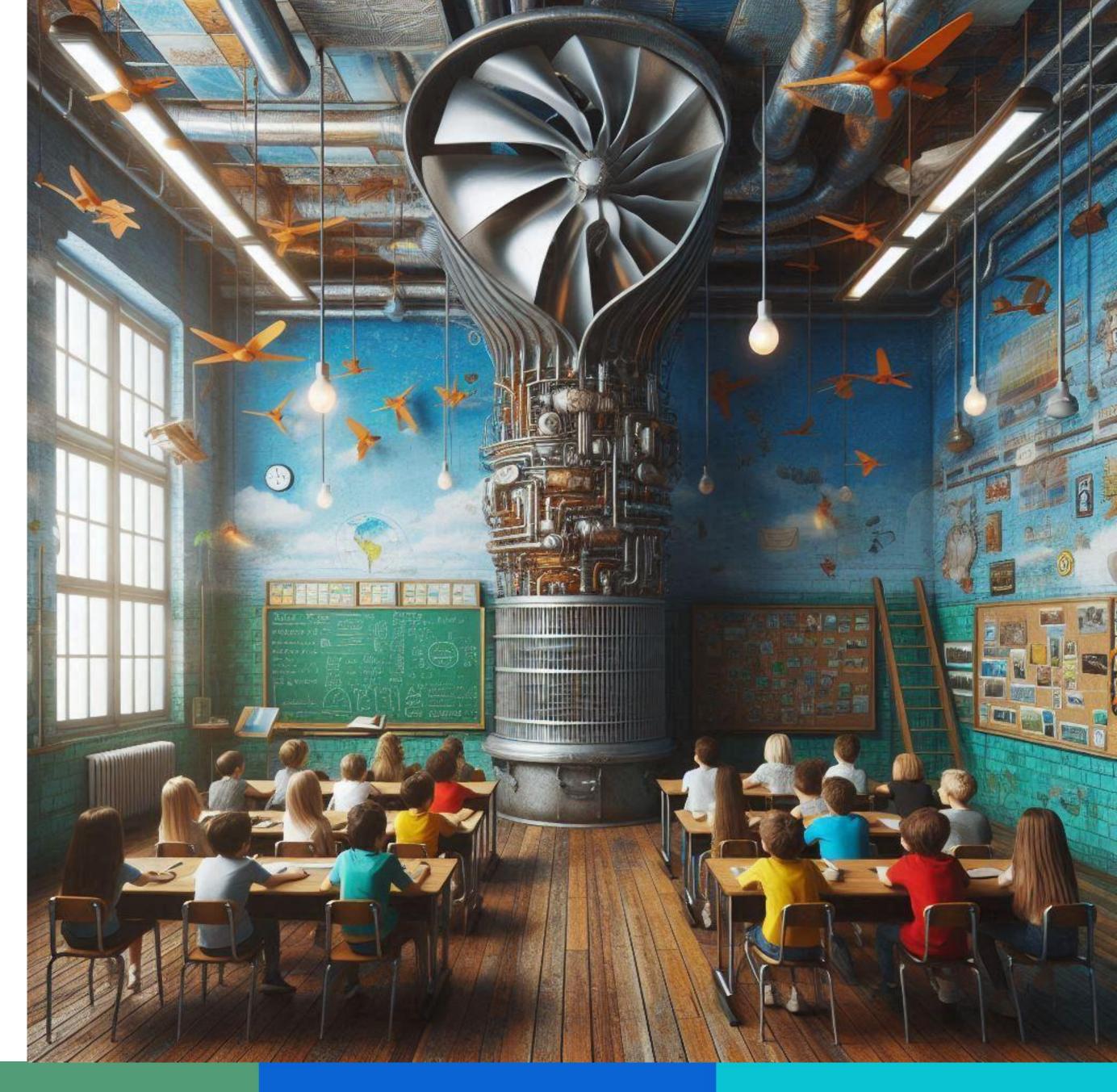
Sivan Zelovitch Keren



A Heat-Mitigation Prototype

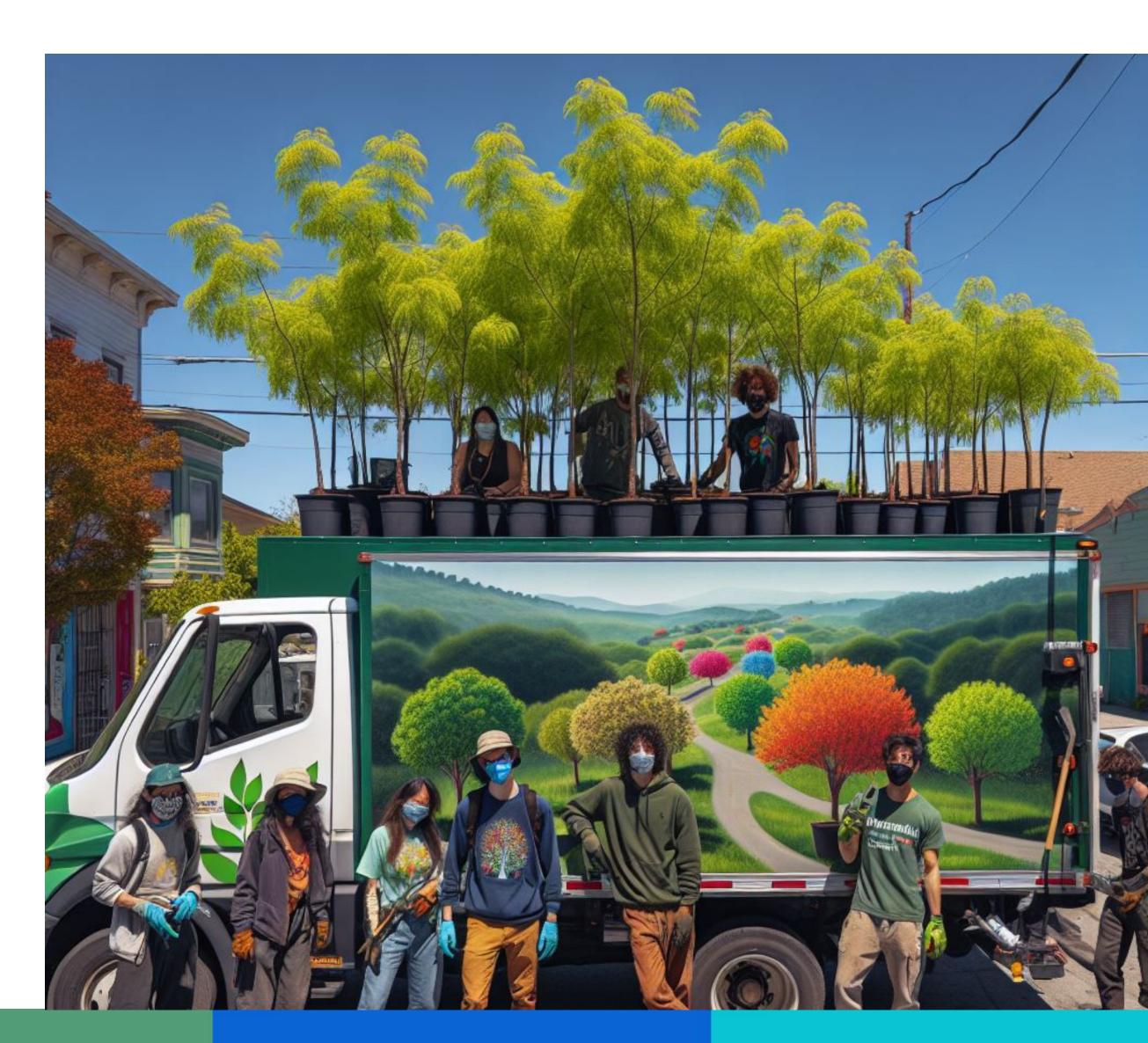
Extreme heat events disproportionately affect low-income children's ability to learn in school due to physical impacts and the closure of schools during heat events, jeopardizing the long-term viability for an equitable Sunville

This technology and visual image may inspire senior leaders to invest in this aspect of the problem frame with long term infrastructure solutions to mitigate heat and promote learning and health



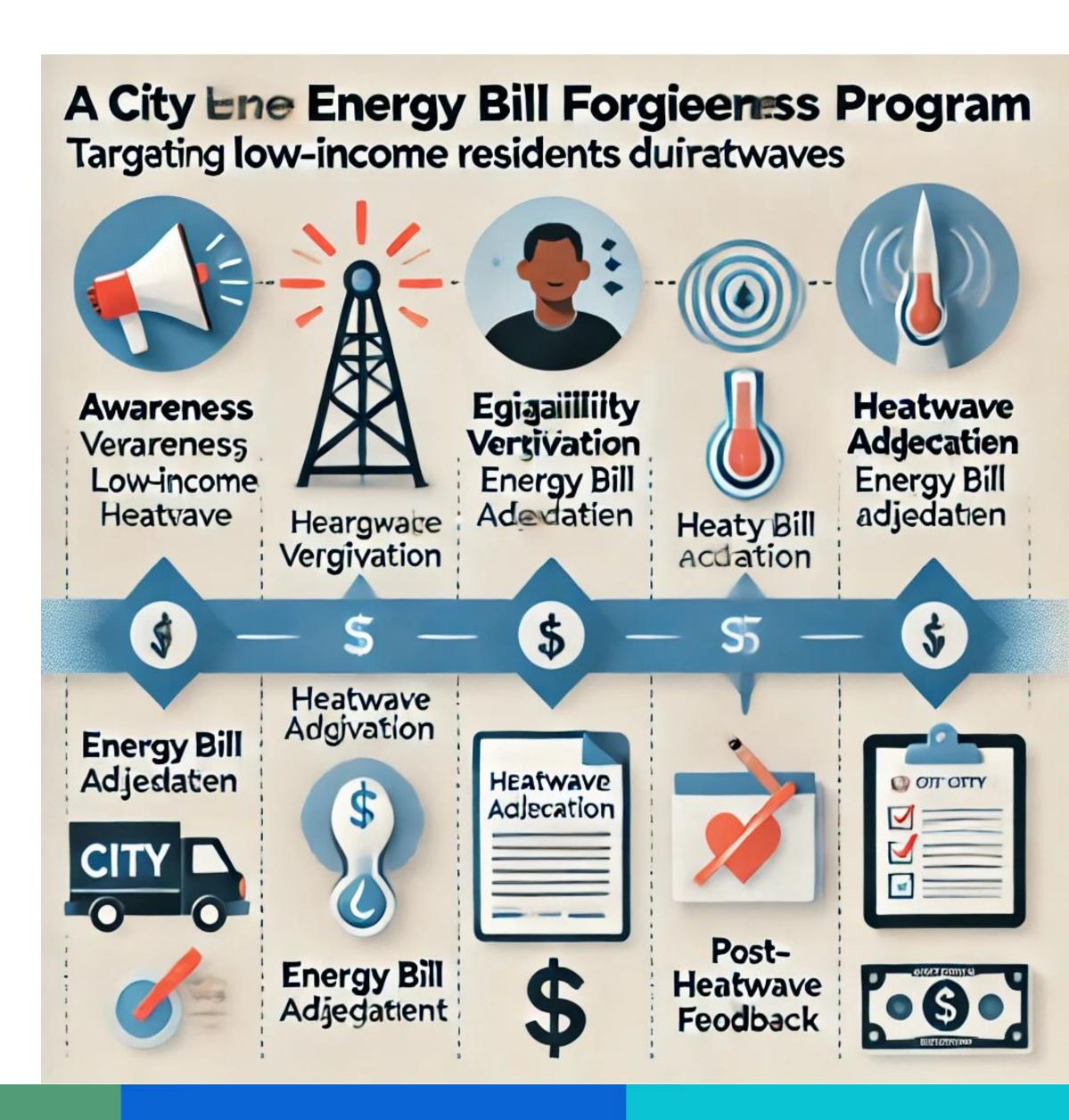
What's "Inside the Frontier"

- We could upload and build problem frames off of photos
- Able to generate ABCD based interview guides for conducting qualitative research customized to experience levels (novice, pro)
- It was able to plot a portfolio of ideas against ease of implementations and impact though it would need further exploration
- Generating impact metrics that it turned into a mock dashboard
- Is able to provide further recommendations about how to improve initial matrix
- Good at verbal description of user journeys



What's "Outside the Frontier"

- It cannot tell us what URLs to look at that already exist or literature review for sources, but it can tell us fake URLs to consider (claude)
- It gave us inaccurate calculations for budgeting considerations
- Gemini had difficulty coming up with creative solutions
- Not good at generating images
- Very inaccurate spelling
- Generating diverse representation of populations and imagery



Lessons for Sunville

- Do not ask this to make decisions about budget or anything involving specific culture inputs.
- The more specific prompts given from the playbook or other sources, the better the outcomes were: iterate, iterate, iterate
- Cross technology uses are as important to generating better ideas, much like diverse teams generate
- It is still critical to be able to effectively facilitate humans in the process of using Gen AI Tools
- Ability to conduct basic research more to save time to focus city staff time on doing more in-depth and targeted community engagement



Thank you! Justin Entzminger **Stephanie Wade** Brendan Babb Laura Ballek Cole **Kait Bell Theo Blackwell** Angela Brown **Stephen Caines Daniel Culotta** Jayson D'Alessandro **Debbie Dekkers** LaTisha Fletcher **Dawn Giambalvo Andrew Holland** Francesca loffreda Victoria Itskovych **Robert James** Lauren Kirk Natasha Main Kateryna Mohylnytska **Conor Muldoon Heidi Norman** May Ouyang **Kyle Patterson** Leila Pedersen Nicole Raimundo Coughlin Kiyoshi Robson **George Sarkissian** Liza Soydan Petr Suska **Courtney Zinn**

